SALES 360: By PEGASUS

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	Prepared For		
	SAM SMITH		
	SAM SIMITT		
	Respondent S	ummary	
	Rater	Forms	
	Self:	1	
	Manager:	2	
	Customer:	4	
	MDM/SC:	4	
	Unidentified:	0	
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SALES 360: INTRODUCTION

The following pages provide you with your Sales 360 data presented in various formats. The actual 7-point rating for each of the 68 items used the following frequency scale:

7 = Always

6 = Usually

5 = Often

4 = Sometimes

3 = Occasionally

2 = Seldom

1 = Never

The "Overview" page shows the results for all 11 factors by each of the rating groups: Self, Manager, Customer, and MDM/Sales Coordinator. Each rating group is represented by a bar with a different fill pattern. If there are no raters in one of the groups an "na" appears in place of that the bar. Also, if there are fewer than 3 Customers or fewer than 3 MDM/Sales Coordinators, bars for that data will not be printed in order to protect the anonymity of the rating groups.

The "Strengths and Needs Factor Summary" page is a sort of the 11 factors according to the average ratings of all raters other than the "Self." The averages for the 4 highest rated factors ("Performance Strengths") and the 4 lowest rated factors ("Developmental Needs") are summarized on this page.

The next 2 pages are sorts of all 68 items, again by the average ratings of all raters other than yourself. The 10 highest rated items are listed on the "Performance Strengths Item Summary" with the 10 lowest rated items on the "Developmental Needs Item Summary." On both of these lists, if the 11th item has the same overall rating as the 10th item, the 11th item also appears, and so forth until the tie is broken or the page is filled. Also note that the factor the item belongs to is indicated by a 4-letter factor code.

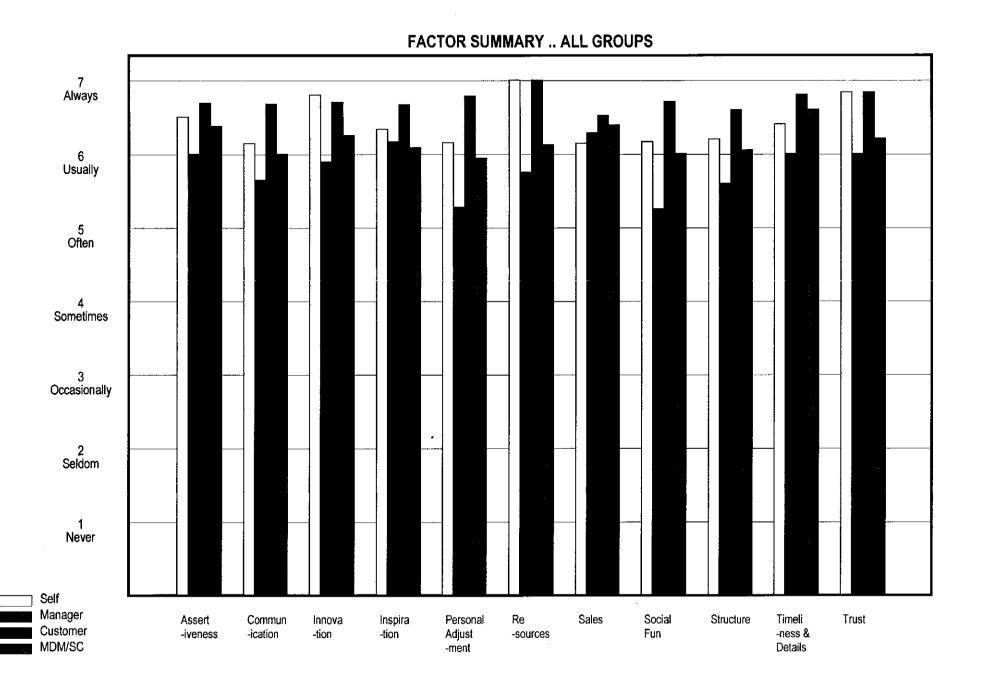
The next 11 pages summarize the data for a single factor by rating group showing the data for each item belonging to that factor.

That last page shows the "Items with the Most DO LESS and DO MORE Suggestions." These suggestions are sums for all rating groups other than "Self." These "Less" and "More" suggestions can help focus on your developmental needs arising in your particular situation.

Further suggestions for analyzing your Sales 360 results include paying special attention to

- $\ensuremath{\mathbb{I}}$ areas where your self-ratings were markedly different from those of your other raters
- $\ensuremath{\mathbb{I}}$ areas where some of your rating groups contrast markedly from other rating groups.

SALES 360 OVERVIEW



SALES 360 STRENGTHS AND NEEDS FACTOR SUMMARY January, 2012

PERFORMANCE STRENGTHS FACTOR SUMMARY

RATINGS								
Average	Average of All Others: 6.6							
Self	Mngr	Cust	MDM/SC					
6.4	6.0	6.8	6.6					
Average	Average of All Others: 6.4							
Self	Mngr	Cust	MDM/SC					
6.5	6.0	6.7	6.4					
Average	Average of All Others: 6.4							
Self	Mngr	Cust	MDM/SC					
6.1	6.3	6.5	6.4					
Average	of All Oth	ers:	6.4					
Self	Mngr	Cust	MDM/SC					
6.8	6.0	6.8	6.2					
1			•					
	Self 6.4 Average Self 6.5 Average Self 6.1 Average	Self Mngr 6.4 6.0 Average of All Oth Self Mngr 6.5 6.0 Average of All Oth Self Mngr 6.1 6.3 Average of All Oth Self Mngr	Average of All Others: Self					

DEVELOPMENTAL NEEDS FACTOR SUMMARY

RATINGS						
Average	Average of All Others: 6.1					
Self	Mngr	Cust	MDM/SC			
6.2	5.3	6.7	6.0			
Average	Average of All Others: 6.1					
Self	Mngr	Cust	MDM/SC			
6.2	5.3	6.8	5.9			
Average	Average of All Others: 6.2					
Self	Mngr	Cust	MDM/SC			
6.2	5.6	6.6	6.1			
Average	of All Oth	ers:	6.2			
Self	Mngr	Cust	MDM/SC			
6.1	5.6	6.7	6.0			
		1				
	Self 6.2 Average Self 6.2 Average Self 6.2 Average Self 6.2	Self Mngr 6.2 5.3 Average of All Oth Self Mngr 6.2 5.3 Average of All Oth Self Mngr 6.2 5.6 Average of All Oth Self Mngr 6.2 5.6	Average of All Others: Self Mngr Cust 6.2 5.3 6.7 Average of All Others: Self Mngr Cust 6.2 5.3 6.8 Average of All Others: Self Mngr Cust 6.2 5.6 6.6 Average of All Others: Self Mngr Cust 6.2 5.6 Cust 6.2 Self Mngr Cust			

SALES 360 PERFORMANCE STRENGTHS ITEM SUMMARY January, 2012

PERFORMANCE STRENGTHS ITEMS

ITEM				RATING	s
TDET 44. Is generally on time.	Self	Mngr	Cust	MDM/SC	All Others
44. Is generally on line.	7.0	6.5	6.8	7.0	6.8
ALE 12. Knows his or her product and the plant limitations.	Self	Mngr	Cust	MDM/SC	All Others
12. Talons his of his product and the plant immediate.	6.0	6.5	6.8	6.8	6.7
ALE 37. Presents him or herself in a professional manner.	Self	Mngr	Cust	MDM/SC	All Others
or a process and a manner	7.0	6.5	7.0	6.5	6.7
DET 60. Takes time to answer your questions.	Self	Mngr	Cust	MDM/SC	All Others
ou. Takes title to answer your questions.	6.0	6.0	7.0	6.8	6.7
ALE 3. Keeps retailer's samples and literature updated.	Self	Mngr	Cust	MDM/SC	All Others
	6.0	6.5	7.0	6.5	6.7
ALE 2. Helps on service or parts issues	Self	Mngr	Cust	MDM/SC	All Others
2. Helps on service or parts issues.	7.0	6.5	6.5	6.8	6.6
OMM 4. Communicates ideas and information clearly to others.	Self	Mngr	Cust	MDM/SC	All Others
4. Communicates liceas and mornation occary to others.	6.0	6.0	6.8	6.8	6.6
Rus 8. Expresses views honestly.	Self	Mngr	Cust	MDM/SC	All Others
b. Expresses views noticely.	7.0	6.0	7.0	6.5	6.6
Rus 42. Is truthful when trying to influence others.	Self	Mngr	Cust	MDM/SC	All Others
72. 13 Buundi Milan uying to aniuance outers.	7.0	6.0	7.0	6.5	6.6
NNO 63. Stands up for beliefs and convictions.	Self	Mngr	Cust	MDM/SC	All Others
ob. Otalida up foi bellela and confrictiona.	7.0	6.0	7.0	6.5	6.6

SALES 360 DEVELOPMENTAL NEEDS ITEM SUMMARY January, 2012

DEVELOPMENTAL NEEDS ITEMS

ITEM				RATING	S
ALE 22. Visits his or her retail locations on a timely basis.	Self	Mngr	Cust	MDM/SC	All Othe
22. Yishis his or her retain locations on a timely basis.	4.0	5.5	5.0	5.8	5.4
ADJ 11. Uses the feedback from others to guide his or her personal	Self	Mngr	Cust	MDM/SC	All Othe
development.	6.0	4.0	6.3	5.5	5.4
FUN 67. Is able to inject fun into the workplace.	Self	Mngr	Cust	MDM/SC	All Othe
or. Is able to inject full into the workplace.	6.0	4.5	6.5	5.8	5.8
TRU 20. Does not over analyze.	Self	Mingr	Cust	MDM/SC	All Othe
20. Does not over analyze.	6.0	5.0	6.5	5.8	5.9
ADJ	Self	Mngr	Cust	MDM/SC	All Othe
15. Admits it when wrong.	6.0	4.5	6.8	5.8	5.9
TRU 7. Makes plans far enough ahead to be pro-active.	Self	Mngr	Cust	MDM/SC	All Othe
	6.0	5.0	6.3	6.0	5.9
ADJ 57. Remains flexible and adapts easily to change.	Self	Mngr	Cust	MDM/SC	All Othe
	6.0	5.0	6.8	5.8	6.0
OMM 55. Keeps actions and decisions consistent with organization's	Self	Mingr	Cust	MDM/SC	All Othe
vision.	6.0	5.5	6.8	5.5	6.0
ADJ 50. Has an open mind to different views.	Self	Mngr	Cust	MDM/SC	All Othe
30. Thas all open filling to different views.	6.0	5.0	6.8	5.8	6.0
OMM 48. Shares important news in a timely manner.	Self	Mngr	Cust	MDM/SC	All Othe
40. Shales important news in a timely manner.	7.0	5.0	6.3	6.3	6.0
FUN 32. Promotes cooperation and teamwork.	Self	Mngr	Cust	MDM/SC	All Othe
52. Tronices cooperation and teamwork.	6.0	4.5	6.8	6.0	6.0
FUN 27. Has a good sense of humor.	Self	Mngr	Cust	MDM/SC	All Othe
27. Has a good sense of humor.	6.0	5.0	6.8	5.8	6.0

Assertiveness Items

ITEM	Self	Mgr	Cust	MDM/SC	All Othe
13. Deals directly with problems.	7.0	6.0	6.8	6.5	6.5
8. Resolves problems in a timely manner.	6.0	6.0	6.5	6.3	6.3
Deals with problems without procrastinating.	6.0	5.5	7.0	6.5	6.5
19. Remains consistently competitive and achievement-oriented.	7.0	6.5	6.5	6.3	6.4
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Communication Items

6.0 6.0	Mgr 6.0	Cust 6.8	MDM/SC 6.8	All Others
		6.8	6.8	66
6.0				0.0
	6.0	7.0	5.3	6.1
6.0	5.0	6.8	6.3	6.2
6.0	6.0	6.8	6.0	6.3
7.0	5.0	6.3	6.3	6.0
6.0	5.5	6.8	5.5	6.0
6.0	6.0	6.5	6.0	6.2
	7.0	7.0 5.0 6.0 5.5	7.0 5.0 6.3 6.0 5.5 6.8	7.0 5.0 6.3 6.3 6.0 5.5 6.8 5.5

Innovation Items

ITEM	Self	Mgr	Cust	MDM/SC	All Others
25. Is an innovative problem-solver.	7.0	6.0	6.5	6.5	6.4
34. Is curious and inquisitive.	7.0	6.0	6.5	6.0	6.2
54. Asks questions which challenge old assumptions.	7.0	5.5	6.5	6.0	6.1
61. Focuses on important issues.	6.0	6.0	7.0	6.3	6.5
63. Stands up for beliefs and convictions.	7.0	6.0	7.0	6.5	6.6
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Inspiration Items

ITEM	Self	Mgr	Cust	MDM/SC	All Others
28. Gets results.	7.0	6.0	6.8	6.0	6.3
35. Is good at positively motivating people to perform.	6.0	6.0	6.5	6.0	6.2
64. Demonstrates commitment to superior performance.	6.0	6.5	6.8	6.3	6.5
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Personal Adjustment Items

ITEM	Self	Mgr	Cust	MDM/SC	All Others
Uses the feedback from others to guide his or her personal development.	6.0	4.0	6.3	5.5	5.4
15. Admits it when wrong.	6.0	4.5	6.8	5.8	5.9
19. Is sensitive to the needs and motivations of others.	6.0	5.5	6.5	6.3	6.2
23. Exercises tact in dealing with others.	6.0	6.5	7.0	6.0	6.5
30. Remains positive after setbacks and disappointments.	6.0	5.0	7.0	5.8	6.1
39. Remains calm in stressful situations.	6.0	5.5	6.8	6.5	6.4
43. Listens to what is said.	7.0	5.0	6.8	6.0	6.1
50. Has an open mind to different views.	6.0	5.0	6.8	5.8	6.0
51. Controls anger when upset.	6.0	5.5	7.0	6.0	6.3
52. Accepts feedback from others without becoming defensive.	6.0	5.5	6.8	5.8	6.1
56. When listening to others does not interrupt.	6.0	6.0	6.8	6.0	6.3
57. Remains flexible and adapts easily to change.	6.0	5.0	6.8	5.8	6.0
58. Exhibits an optimistic outlook.	7.0	5.5	7.0	6.3	6.4

Resources Items

ITEM		Self	Mgr	Cust	MDM/SC	All Other
17. Uses the organization's resources wisely.		7.0	5.5	7.0	6.0	6.3
31. Quickly grasps new ideas and concepts.		7.0	6.0	7.0	6.3	6.5
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Sales Items

ITEM	Self	Mgr	Cust	MDM/SC	All Others
2. Helps on service or parts issues.	7.0	6.5	6.5	6.8	6.6
3. Keeps retailer's samples and literature updated.	6.0	6.5	7.0	6.5	6.7
12. Knows his or her product and the plant limitations.	6.0	6.5	6.8	6.8	6.7
22. Visits his or her retail locations on a timely basis.	4.0	5.5	5.0	5.8	5.4
37. Presents him or herself in a professional manner.	7.0	6.5	7.0	6.5	6.7
53. Actively trains retail sales people through feature/benefit presentations.	7.0	6.5	6.5	6.3	6.4
66. Practices good follow-up habits.	6.0	6.0	7.0	6.3	6.5

Social Fun Items

Social Full Items						
ПЕМ	Self	Mgr	Cust	MDM/SC	All Othe	
27. Has a good sense of humor.	6.0	5.0	6.8	5.8	6.0	
29. Works effectively with all types of people.	7.0	6.5	6.8	6.3	6.5	
32. Promotes cooperation and teamwork.	6.0	4.5	6.8	6.0	6.0	
33. Obviously enjoys working with people.	6.0	5.0	6.8	6.3	6.2	
65. Puts enthusiasm into his or her work.	6.0	6.0	6.8	6.0	6.3	
67. Is able to inject fun into the workplace.	6.0	4.5	6.5	5.8	5.8	
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Structure Items

Structure items						
TEM	Self	Mgr	Cust	MDM/SC	All Other	
Gathers enough information about a problem before making a decision.	6.0	6.0	6.5	6.0	6.2	
7. Makes plans far enough ahead to be pro-active.	6.0	5.0	6.3	6.0	5.9	
10. Makes effective decisions.	6.0	6.0	6.5	6.0	6.2	
16. Stays focused without getting side tracked.	6.0	6.0	6.8	6.0	6.3	
20. Does not over analyze.	6.0	5.0	6.5	5.8	5.9	
24. Pays appropriate attention to detail.	7.0	6.0	6.8	6.5	6.5	
26. Is generally well organized.	6.0	5.0	6.8	6.3	6.2	
41. Utilizes time wisely, both on the road and in the office.	7.0	6.5	6.8	6.0	6.4	
47. Anticipates problems in time to make adjustments.	6.0	6.0	6.5	5.8	6.1	
68. Emphasizes setting and achieving goals.	6.0	4.5	6.8	6.3	6.1	

Timeliness and Details Items

ITEM	Self	Mgr	Cust	MDM/SC	All Other
Returns quotes promptly and accurately.	6.0	6.0	6.8	6.5	6.5
36. Returns phone calls in a reasonable time period.	6.0	5.5	6.8	6.5	6.4
8. Is accessible when needed.	7.0	6.0	6.8	6.3	6.4
14. Is generally on time.	7.0	6.5	6.8	7.0	6.8
60. Takes time to answer your questions.	6.0	6.0	7.0	6.8	6.7
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Trust Items

ITEM	Self	Mgr	Cust	MDM/SC	All Other
5. Is someone you can trust.	7.0	6.0	7.0	5.8	6.3
8. Expresses views honestly.	7.0	6.0	7.0	6.5	6.6
9. Can be counted on to do what they agree to do.	7.0	6.0	6.5	6.5	6.4
14. Follows the policies and procedures others are expected to follow.	6.0	6.0	6.8	5.5	6.1
42. Is truthful when trying to influence others.	7.0	6.0	7.0	6.5	6.6
59. Follows through on commitments.	7.0	6.0	6.8	6.5	6.5
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SALES 360 ITEMS WITH THE MOST DO LESS and DO MORE SUGGESTIONS January, 2012

All Others

ITEMS	Do Less	Do More
SALE 22. Visits his or her retail locations on a timely basis.	0	3
COMM 48. Shares important news in a timely manner.	0	3
SFUN 67. Is able to inject fun into the workplace.	0	2
SALE 2. Helps on service or parts issues.	0	1
TRU 7. Makes plans far enough ahead to be pro-active.	0	1
PADJ 11. Uses the feedback from others to guide his or her personal development.	0	1
RUS 14. Follows the policies and procedures others are expected to follow.	0	1
PADJ 30. Remains positive after setbacks and disappointments.	0	1
COMM 45. Involves the appropriate people in problem solving.	0	1
STRU 68. Emphasizes setting and achieving goals.	0	1